

Trust Board of Directors – 28 March 2023

Chief Executive's Report

Purpose of the Report

This paper provides an update on current local issues and national policy developments since the last meeting. The details below are drawn from a variety of sources, including local meetings and information published by NHS England/Improvement, Health Education England, NHS Providers, the NHS Confederation, and the Care Quality Commission (CQC).

Analysis of the Issue

National Developments

Winter pressures, Coronavirus COVID-19, Influenza and Scarlet Fever

In contrast with the change from winter to meteorological spring, pressure on the NHS remains unchanged and almost as high as described in my last report. Acute hospital beds across the country are consistently over 90% full, roughly 5% of those beds are occupied by people with COVID-19 and levels of influenza ('flu') are as high as they were in late November 2022 in the early stages of winter.

Commenting on the current situation, NHS national medical director Professor Sir Stephen Powis said that there are almost 5,000 more patients in NHS hospital beds every day compared to this time last year and the average number of patients in hospital who no longer meet the criteria to reside is up more than a sixth on the same week in 2022.

The latest national UK Health Security Agency (UKHSA) surveillance data shows that there are three times more patients in hospital with norovirus (commonly referred to as 'winter vomiting bug') than this time last year, a figure more than double the five-season average prior to the coronavirus (COVID-19) pandemic. Scarlet fever infections remain similarly high and are fluctuating with levels similar to those seen during the last comparably high season in 2017 to 2018.

UKHSA is also working closely with its partners to assess the risk to human health from avian influenza (or 'bird flu'). While the very high levels of transmission in wild birds presents a constant risk, there is no evidence so far that the virus is getting better at infecting humans or other mammals. Even so, Government guidance to the public is to avoid contact with sick or dead wild birds in public areas such as parks or waterways and to wash hands after feeding wild birds.

Two-year plan for Urgent and Emergency Care services

On 30 January 2023, the Government published a new two-year plan for the recovery of urgent and emergency care services, designed to reduce waiting times and improve patient experience. This plan emphasises the need for collaborative working between different providers in local care economies and centres on five areas: increasing urgent and emergency care capacity; growing the workforce; improving discharge; expanding 'out of hospital' care; and improving patient choice. The plan clarifies how funding previously announced by the Government will be used.

A key part of the plan will be reforming the way the NHS provides services including expanding care outside of hospitals. The NHS has already rolled out virtual wards – treating patients in their own homes – with growing evidence that these are a safe and efficient alternative to hospital care, particularly for people living with frailty. The plan will mean a further 3,000 'hospital at home' beds are created before next winter with the ambition of up to 50k people supported a month on a virtual ward. Urgent community response teams will also be scaled up to increase

the number of referrals and patients seen by a range of health and social care professionals within 2 hours, with services running 12 hours a day.

To access a copy of the plan, please visit the NHS England website:

<https://www.england.nhs.uk/publication/delivery-plan-for-recovering-urgent-and-emergency-care-services/>

Patients waiting more than 18 months down by 27%

Figures released by NHS England on 23 February 2023 show that the total number of people waiting more than 18 months has fallen by 27% from 54,382 on 15 January to 39,903 on 12 February. Over 75 NHS Trusts in England now have fewer than 100 patients waiting more than 18 months, which represents good progress towards the ambition to virtually eliminate these waits by April 2023.

For more information on the reduction in waiting lists please visit NHS England's website:

<https://www.england.nhs.uk/2023/02/nhs-cuts-elective-backlog-with-longest-waiters-down-a-quarter-in-one-month/>

£150m funding for mental health services

On 23 January 2023, the Government announced £150m would be made available to improve mental health urgent and emergency care services. In addition to more tailored emergency care and support in the community through specialised mental health ambulances, funding will be used to deliver over 30 schemes providing crisis cafes, crisis houses and other similar safe spaces, as well as over 20 new or improved health-based places of safety which provide a safe space for people detained by the police. Improvements to NHS 111 and crisis phone lines will also be rolled out. Beyond this, the Government is investing at least £2.3bn additional funding a year by April 2024 to expand and transform mental health services in England so that more people will be able to get the mental health support they need. This will mean mental health spending increases to 8.9% of all NHS funding.

For more information on this announcement, please visit the Government website:

<https://www.gov.uk/government/news/mental-health-services-boosted-by-150-million-government-funding>

Spring Budget 2023

On 15 March 2023, the Chancellor of the Exchequer the Rt Hon Jeremy Hunt MP delivered his Spring Budget to Parliament. Billed as a 'budget for growth' the budget focussed on the themes of the Government's industrial strategy – enterprise, employment, education and everywhere. Positively, the Office of Budget Responsibility (OBR) projects that whilst the UK economy will contract by 0.2% this year, a technical recession (two consecutive periods of negative growth) will be avoided.

Echoing previous announcements, the Spring Budget reconfirmed the Government's commitment to the urgent and emergency care recovery plan and highlighted forthcoming information on plans for recovery in the primary care sector. An NHS workforce plan will be published shortly, which is expected to be built on independently verified forecasts of the number and type of staff the NHS needs in 5, 10, and 15 years' time.

Aside from health-specific announcements, the changes to the Annual and Lifetime Allowance for pensions are welcomed to the extent they will help retain staff within the NHS workforce. The Chancellor expects these pension tax reforms to stop over 80% of NHS doctors from receiving a tax charge related to their pensions.

To access a copy of the Spring Budget 2023, please visit the Government website:

<https://www.gov.uk/government/topical-events/spring-budget-2023>.

HPV vaccine coverage in secondary school pupils

The UKHSA is urging any eligible young person that is not up to date with their Human Papillomavirus (HPV) vaccinations to contact their school nurse, school immunisation team or GP surgery for vaccination. The HPV vaccine is offered to all 12 to 13 year olds in school years 8 and 9 and follows a 2-dose schedule. Vaccine coverage has fallen recently due to the challenges posed by the COVID-19 pandemic, but young people remain eligible for vaccination until their 25th birthday.

The HPV vaccination programme in England has been shown to have dramatically lowered rates of harmful infections and cervical cancer in vaccinated women, with the strongest effects seen in those vaccinated at younger ages, and is saving lives. HPV vaccination also protects against genital warts and other cancers of the genital areas and anus, as well as some cancers of the head and neck.

For more information please visit the UKHSA website: <https://www.gov.uk/government/news/concern-over-drop-in-hpv-vaccine-coverage-among-secondary-school-pupils>

Mother-to-child transmission of hepatitis B eliminated in England

England has succeeded in meeting the World Health Organisation (WHO) target for eliminating mother-to-child transmission of Hepatitis B – a viral infection that affects the liver and if untreated can lead to serious liver damage. Pregnant women who have hepatitis B can pass the infection onto their baby around the time of birth – one of the most common routes of infection globally. To reduce the chances of a baby developing the infection, all pregnant women in England are offered an antenatal blood test for hepatitis B. For women who test positive for hepatitis B, their new-born babies are offered a course of hepatitis B vaccination starting at birth.

In addition to the targeted infant vaccination programme, in 2017 the UK introduced universal infant hepatitis B immunisation within the 6-in-1 vaccine at 8, 12 and 16 weeks of age. In 2021 quarterly coverage for these three doses was 91 to 92 per cent, exceeding the WHO target of 90%. Through this successful three-pronged approach, England has now met the WHO criteria for elimination of mother to child transmission.

For more information please visit the government website: <https://www.gov.uk/government/news/mother-to-child-transmission-of-hepatitis-b-eliminated-in-england>

New medical technology (medtech) strategy

On 3 February 2023, the Government published the inaugural medical technology (medtech) strategy for the UK, setting out how it will ensure the health and social care system can reliably access safe, effective, and innovative medical technologies. Through the strategy, the Government seeks to address four priorities, to:

- ensure resilience and continuity of supply of medtech products;
- support innovation and encouraging thriving, dynamic markets;
- develop enabling infrastructure; and
- focus on specific key issues and markets.

The strategy is designed to support delivery of the right product, at the right price, and in the right place, and, the continued delivery of high-quality care, outstanding patient safety and excellent patient outcomes in a way that makes best use of taxpayer money.

To access a copy of the strategy, please visit the Government website: <https://www.gov.uk/government/publications/medical-technology-strategy>

Innovative projects to trial new ways to improve sexual health and HIV outcomes

On 6 February 2023, the UKHSA announced a series of projects across the country that have been awarded up to £30k each to boost engagement and outreach activity to reduce sexual health inequalities in underserved LGBT+ communities. Funding has been awarded to community based, voluntary sector organisations to offer services including vaccinations in community settings such as pubs and music festivals, raising awareness of sexual health issues at sex-on-premises venues, and communications to reduce anxiety around the mpox (monkeypox) vaccine.

For more information on the projects to which funding has been awarded, please visit the Government's website: <https://www.gov.uk/government/news/innovative-projects-to-trial-new-ways-to-improve-sexual-health-and-hiv-outcomes>

Rollout of family hubs

On 9 February, the Government announced it had selected 14 local authorities across the country to be trailblazers in its Family Hubs and Start for Life Programme. These areas will receive extra funding, leading the way and supporting other areas to improve services offered to families through family hubs. The Government has indicated that it will soon announce the award of funding to a further five local authorities to lead the transition of services which used to operate under the Sure Start banner over to the Family Hub model, enabling a further 12 local authorities across England to open family hubs by March 2024.

Family hubs are a place-based way of joining up locally in the planning and delivery of family services. They bring services together to improve access, improve the connections between families, professionals, services, and providers, and put relationships at the heart of family support. Family hubs offer support to families from conception and two, and to those with children of all ages, which is 0-19 or up to 25 for those with special educational needs and disabilities (SEND), with a great Start for Life offer at their core.

For more information on the trailblazers, please visit the Government's website:

<https://www.gov.uk/government/publications/trailblazers-for-the-family-hubs-and-start-for-life-programme/trailblazers-for-the-family-hubs-and-start-for-life-programme>, and for more information on the Family Hubs and Start for Life Programme please see here:

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/1096786/Family_Hubs_and_Start_for_Life_programme_guide.pdf.

New Community Diagnostic Centres

On 13 February 2023, the Government announced 19 new Community Diagnostic Centres (CDCs) would be rolled out across the country as part of the elective recovery plan and to reduce NHS waiting lists. CDCs are based in convenient locations such as shopping centres and football stadiums allowing people to access tests more quickly. They house a range of equipment including MRI, CT, X-ray and ultrasound scanners and offer services including blood tests or heart rhythm and blood pressure monitoring. Once referred by a GP, pharmacist or hospital, patients can access CDCs in their local area to get any concerning symptoms checked out.

For more information on the elective recovery plan, please visit the NHS England website:

<https://www.england.nhs.uk/coronavirus/publication/delivery-plan-for-tackling-the-covid-19-backlog-of-elective-care/>.

Consultation launches on regulation of physician associates

On 17 February 2023, the Government launched a consultation on proposals to regulate Anaesthesia Associates (AA) and Physician Associates (PA) through the General Medical Council (GMC). Closing on 16 May, the consultation also

seeks views on wider reforms to the regulatory framework for each of the nine healthcare professional regulators. The proposals would give the GMC powers to register AAs and PAs, set standards of practice, approve education programmes, and operate fitness to practise procedures. It would make it an offence for someone with intent to deceive to use the titles Anaesthesia Associate and/or Physician Associate, falsely represent someone to have an approved qualification, make false representations on the content of the register and to procure the inclusion/exclusion of information in the register.

For more information on, and to participate in, the consultation please visit the Government's website: <https://www.gov.uk/government/consultations/regulating-anaesthesia-associates-and-physician-associates>.

Artificial intelligence pilot to cut missed hospital appointments

Artificial intelligence (AI) that predicts likely missed appointments and offers back-up bookings will be piloted by Mid and South Essex NHS Foundation Trust in a bid to allow an additional 80-100,000 patients to be seen each year. If successful, and rolled out widely, the technology would have the potential to save the NHS in the region of £1.2bn by cutting around eight million missed hospital appointments each year.

The technology breaks down the reasons why someone may not attend an appointment – using a range of external insights including the weather, traffic and jobs – then arranges appointments for the most convenient time for patients – for example, it will give evening and weekend slots to those less able to take time off during the day.

The technology was created by Deep Medical and co-designed by a frontline worker and NHS clinical fellow.

For more information please see the NHS England website: <https://www.england.nhs.uk/2023/02/nhs-pilots-artificial-intelligence-software-to-cut-missed-hospital-appointments/>

NHS Diabetes Prevention Programme

The results of a study conducted by the University of Manchester show that the NHS Diabetes Prevention Programme is linked to a 20% reduction in the risk of diabetes progression in those with pre-diabetes referred to the programme (compared to those not referred). The mechanism for achieving the reduction in risk is likely to be through weight reduction, with previous work showing that people who attended the programme were associated with a significant reduction in weight - the key factor in reducing risk - of 2.3 kg on average. Prior work also showed levels of HbA1c - the average blood sugar levels for the previous two to three months - reduced by a significant 1.26 mmol/mol.

More information on the Healthier You NHS Diabetes Prevention Programme is available via the NHS England website: <https://www.england.nhs.uk/diabetes/diabetes-prevention/>.

The NHS workforce is the most diverse it has ever been

On 22 February 2023, NHS England published the Workforce Race Equality Standard (WRES) for 2022, which shows that Black and Minority Ethnic (BAME) staff now make up almost a quarter of the workforce nationally (24.2%). This is a modest increase in the proportion of BAME staff in the NHS this time last year (22.4%). Nationally, 42% of doctors and dentists, and 29% of nurses, midwives and health visitors are from a BAME background. Whilst there has also been an increase in BAME representation at board level, BAME staff remain proportionally under-represented in senior leadership positions.

The WRES report also showed that slightly more BAME than white staff reported harassment, bullying or abuse from patients (29.2% compared to 27%); the percentage of staff believing their trust provides equal opportunities for career progression and opportunities has fallen for white staff (from 59.6% to 58.7%) but increased slightly for BAME

staff (44.0% to 44.4%); and white shortlisted job applicants were 1.54 times more likely to be appointed from shortlisting than their BAME counterparts (a slight improvement on the previous year's figure of 1.61).

For more information on the 2022 WRES, please visit the NHS England website:

<https://www.england.nhs.uk/2023/02/new-figures-show-nhs-workforce-most-diverse-it-has-ever-been/>

NHS Digital and NHS England complete merger

On 1 February 2023, NHS England and NHS Digital legally merged to create a new, single organisation to lead the NHS in England. It brings the NHS national data and technology expertise into one organisation, creating a closer link between the collection and analysis of data to help drive improvement in patient outcomes. The merger stems from a decision made in parliament to change the regulations to abolish NHS Digital. It means that NHS England becomes the custodian of national health and social care datasets and the single executive non-departmental public body with responsibility for digital technology, data and health service delivery in the NHS.

From 1 April 2023, Health Education England – the body responsible for the education and training of the health workforce – will also become part of a new NHS England. These changes are designed to build on the strengths and expertise of its legacy organisations, while avoiding duplicate activities. By the end of 2023/24 the new organisation will be between 30 and 40% smaller than the current combined size of NHS England, Health Education England and NHS Digital.

For more information on the transfer of functions from NHS Digital to NHS England, please see the NHS Digital

website: <https://digital.nhs.uk/about-nhs-digital/corporate-information-and-documents/directions-and-data-provision-notices/secretary-of-state-directions/nhs-england-de-identified-data-analytics-and-publication-directions-2023>.

Expansion of NHS 111

On 30 January 2023, NHS England announced an expansion of NHS 111 that will increase access to specialist paediatric advice for children and introduce direct access to urgent mental health support. Parents and carers seeking health advice for children and young people using NHS 111 online or by calling NHS 111 will have increased access to specialist advice, including support from paediatric clinicians who can help them manage illness at home or decide the best route for their care. Direct access to urgent mental health support using NHS 111 is also being rolled out across the country – with people being able to select the mental health option when they call up for help.

For more information, please see the NHS England website: <https://www.england.nhs.uk/2023/01/expansion-of-nhs-111-to-transform-patient-access/>

Care Quality Commission awarded funding to encourage innovation and accelerate improvement

In February, the Department for Business, Energy and Industrial Strategy (BEIS) awarded the Care Quality Commission (CQC) approximately £120k to explore how the regulatory environment could be designed in a way that enables innovation to flourish. Over a six month period, the CQC will be working with a group of innovators and partners within the health and care system to: capture examples of high-quality innovation and share this learning; explore and articulate the role of an enabling and supportive regulator in an innovative health and care system; and pilot a suite of innovative-supporting activities and products to accelerate innovation and improvement based on research evidence about the way we can impact improvement in health and social care.

For more information please see the BEIS website: <https://www.gov.uk/government/publications/projects-selected-for-the-regulators-pioneer-fund/projects-selected-for-the-regulators-pioneer-fund-2022>.

CQC approach to assessing local authorities

From April 2023, the CQC will have new powers to assess Local Authorities (LAs) in England to examine how well LAs meet their duties under the Care Act (2014). The CQC has now published interim guidance on how it will assess LAs, which focuses on: themes and quality statements, evidence categories, how the CQC will assess LAs; and reporting and sharing information. The CQC expects to start a limited number of pilot assessments from April, covering up to five LAs between April and September 2023. From September, the CQC will start formal assessments, aiming to conduct up to 20 assessments between September and December. Further formal assessments will follow from early 2024 onwards.

For more information on the interim guidance please visit the CQC's website:

<https://www.cqc.org.uk/sites/default/files/2023-02/20230228%20Interim%20Guidance%20for%20Local%20Authority%20Assessments%20FINAL.pdf>

Progress in improving mental health services in England

On 9 February 2023, the National Audit Office (NAO) published a report on progress in improving mental health services in England. The report concluded that the NHS has expanded mental health service provision between 2016/17 and 2021/22, with 0.9 million more people accessing services than before. While waiting time standards have been met for talking therapy services and early intervention in psychosis services, standards for eating disorder services for children and young people have not been met where waiting times have increased following surges in demand during the pandemic. Between April and June 2022, just 68% of young people who were urgently referred to eating disorder services were seen within a week, against a standard of 95%.

The NHS has taken some important first steps towards closing the gap between mental and physical health services, although services remain under pressure and many people using them are reporting poor experiences. The NHS mental health workforce increased by 22% between 2016-17 and 2021-22, but staff shortages and the speed of expanding the existing workforce remain a major constraint. Reasons for shortages include difficulties recruiting and retaining staff, high turnover between service areas, and competition from health and non-health sectors.

The share of funding for mental health services has also increased slowly, reflecting the pace set by NHSE's targets. Although the NHS is on track to meet commitments to increase health spending by £3.4 billion by 2023-24, between 2016-17 and 2020-21 the percentage of local funding spent on mental health services only went up from 11.0% to 11.4%.

To access a copy of the report, please visit the National Audit Office website:

<https://www.nao.org.uk/reports/progress-in-improving-mental-health-services-in-england/>

Local Developments

Top NHS chief executive ranking by HSJ

I was honoured to be named the [number one chief executive in the NHS by the HSJ](#) on 20 March which I believe is a recognition of all staff across both LPT and NHFT .

The HSJ recognised the 'pioneer' work leading two Trusts since 2019, a trend which is being replicated in other parts of the country. Closer collaboration and partnership working was a key reason including leadership of the NHS support for independent mental healthcare provider St Andrew's, helping them on their quality improvement journey. NHFT and LPT are lead providers for regional CAMHS and adult eating disorder collaboratives, and a key part of the East Midlands Alliance for mental health and learning disabilities.

New Autism Space launched on LPT website

A new online hub for autistic people is now available on the Leicestershire Partnership NHS Trust website and has been launched in time for Neurodiversity Celebration Week (13 – 19 March 2023). To view Autism Space, visit: www.leicspart.nhs.uk/autism-space/

Autism Space is a free and safe online area providing clear, reliable and accessible advice and information about autism related topics – as well as a directory of support services available in Leicester, Leicestershire and Rutland (LLR). Visitors can expect advice and information on topics from understanding the autism diagnosis and assessment process, to support in education and employment, mental health and emotional wellbeing support and much more. There also a range of videos in different languages and easy read and read aloud options on the website.

The information has been put together by specialists from Leicestershire Partnership NHS Trust, Leicester City Council and the Learning Disability and Autism Collaborative, bringing together professionals from across LLR. Local autistic people and their families have also been an integral part of its design and content creation.

Rutland hospital inpatient ward reopens after £1.5m refurb

The inpatient ward at Rutland Memorial Hospital has been reopened on 6 March 2023 following a £1.5m refurbishment. The 18-bed ward relocated temporarily to Loughborough last August so contractors could carry out the work. It has involved replacing gas boilers, remodelling patient bays, improving the flooring, removing asbestos and redecorating. Two of the longest-serving members of staff had the honour of cutting the ribbon to reopen the ward. Read more here: [Rutland inpatient ward reopened after £1.5m refurbishment - Leicestershire Partnership NHS Trust \(leicspart.nhs.uk\)](http://www.leicspart.nhs.uk) and watch a short film about it here: <https://youtu.be/251ZZzaD13s>

Student Nurse Bethan in line for two national awards

A Leicester student has been shortlisted for two national awards. Bethan Jones is a finalist in two categories in the Student Nursing Times awards, for clinical research and for work with children. Wishing her all the best for when the awards are announced on 28 April.

Bethan, 25, originally from Nottingham, is carrying out a master's degree in nursing and leadership at the University of Leicester. As part of her studies she has undertaken placements with both Leicestershire Partnership NHS Trust, and with University Hospitals of Leicester. At LPT she helped design a four-week placement which will help future nursing students get their first taste of research, which in turn will help them to deliver better care for patients. She will be discussing the initiative at a nursing conference later this year, and evaluating it for an academic publication.

NHS Careers and jobs Event was a huge success

LPT led a system-wide NHS careers and jobs event on 11 March, which was attended by more than 1400 people at the Morningside Arena. With representation from across health and social care in Leicester, Leicestershire and Rutland, this was a fantastic blueprint for the future and reflects our commitment to ramping up recruitment activity at LPT.

Change leaders event on 14 March

More than 60 change leaders attended the second of our relaunched Our Future Our Way programme events.

The room was buzzing with some great questions and enthusiasm from the 60 plus change leaders who attended, to begin a refreshed Discovery phase of the Our Future Our Way culture improvement programme. The change leaders reviewed data from what our staff are telling us about their experience of working in and delivering

care at our Trust. They have started to formulate questions that will be used to engage staff further to really understand some of your answers to the staff survey, and then bring the results into a set of priorities to co-design further improvements in staff and patient safety for you.

I was pleased to attend the whole session as chief executive and demonstrate our commitment as a Trust Board. Also, thanks to James Mullins, director of patient safety, for joining us and to Kamy Basra, associate director of communications, and the project team for holding another successful event.

Group selected for Provider Collaboratives innovator scheme

We are proud to announce that the Leicestershire Partnership and Northamptonshire Healthcare Group has been selected by NHS England as one of only nine participants in a new national innovator scheme.

The NHS England Provider Collaborative Innovators Scheme will connect national policy and support directly to the partnership working we deliver in our systems. This will accelerate our vision for creating high quality, compassionate care, and wellbeing for all.

Only nine participants were chosen by NHS England from applications across the country to take part and receive support in this scheme, and we were the only collaborative to have been successfully selected in the East Midlands, demonstrating the strong collaboration both organisations have developed and our potential to achieve more.

The key benefits of becoming a provider collaborative innovator are:

- Support from NHS England to us and our partners, to develop better collaborations, faster
- We can influence national service transformation and national policy
- A network of nine innovators who we can learn from to improve care

We will use this opportunity to accelerate partnerships in Leicestershire, Leicester City & Rutland, in Northamptonshire and with our partners across the East Midlands.

Freedom to Speak Up National Webinar

As part of our ongoing support for Freedom to Speak Up (F2SU), I recently attended a webinar aimed at Executive leads for F2SU to hear about the nationally revised F2SU guidance and share best practice with other leads in the country.

NHS England and National Guardian Office (NGO) have also provided organisations with accompanying reflection and planning tools which enable the development of cultures and behaviours that are responsive to staff feedback.

For further information on the national policy, guidance and planning tool, please visit the NHS England website: <https://www.england.nhs.uk/ourwork/freedom-to-speak-up/developing-freedom-to-speak-up-arrangements-in-the-nhs/>

Relevant External Meetings attended

Chief Executive and Deputy Chief Executive external meetings

February	March
CQC engagement meeting	City Health and Wellbeing Board
Rutland Collaborative Workshop	LLR System Executive Committee development session
NHS CEO's and Chairs discussion	LLR System Executive Committee
Mark Farmer	NHSE Midlands Regional and National MH deep dive
Integrated Care Board	NHSE MH programme director
LLR ICB CEO	Inclusive Leadership Masterclass with NHFT
Liz Kendall MP	REACH staff network leads meeting with NHFT
National Mental Health Programme Board	LLR System Executive Development Committee
LLR ICB Chief People Officer	East Midlands Alliance CEO's
LLR ICB System Executive Development session	NHS CEO's meeting
East Midlands Alliance CEO weekly meeting	Principles of Health Command Training NHSE
CEO Birmingham and Solihull Mental Health Trust	Together Against Racism with NHFT
NHSE National Director of Mental Health	LLR QSRM with NHSE
National Mental Health trusts Chief Executives	LLR Integrated Care Board and development session
Healthwatch	* East Midlands Alliance CEO weekly meeting
NHS CEO's meeting	*NHS providers round table – Improvement and support
LLR System Executive Committee	
CEO Advisory group Mental Health	
East Midlands Alliance Board	
GGI Governance webinar	
Midlands CEO meeting	

Proposal

It is proposed that the Board considers this report and seeks any clarification or further information pertaining to it as required.

Decision Required

The Board is asked to consider this report and to decide whether it requires any clarification or further information on the content.

Governance Table

For Board and Board Committees:	Trust Board 28 March 2023	
Paper sponsored by:	Angela Hillery, Chief Executive	
Paper authored by:	Angela Hillery, Chief Executive Kate Dyer, Deputy Director of Governance and Risk / Trust Secretary (LPT) Richard Smith, Assistant Director of Corporate Governance (NHFT)	
Date submitted:	23 March 2023	
State which Board Committee or other forum within the Trust's governance structure, if any, have previously considered the report/this issue and the date of the relevant meeting(s):	None	
If considered elsewhere, state the level of assurance gained by the Board Committee or other forum i.e. assured/ partially assured / not assured:	n/a	
State whether this is a 'one off' report or, if not, when an update report will be provided for the purposes of corporate Agenda planning	Routine board report	
STEP up to GREAT strategic alignment*:	High Standards	
	Transformation	
	Environments	
	Patient Involvement	
	Well Governed	Yes
	Reaching Out	
	Equality, Leadership, Culture	
	Access to Services	
	Trust wide Quality Improvement	
Organisational Risk Register considerations:	List risk number and title of risk	none
Is the decision required consistent with LPT's risk appetite:	Yes	
False and misleading information (FOMI) considerations:	None	
Positive confirmation that the content does not risk the safety of patients or the public	Confirmed	
Equality considerations:	None	