

# Finance Report for the period ended **30 June 2024**

For presentation at the Trust Board 30 July 2024



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# **Executive dashboard - overall performance against targets**

Statutory targets	Year to date	Year end f'cast	Comments	Further detail
Income and     Expenditure break-even.	А	G	The Trust is reporting a YTD deficit of £1m at the end of June (in line with plan). The forecast year end position is currently also in line with plan - being a break-even position.	APPENDIX A
Remain within Capital Resource Limit (CRL).	G	G	The YTD capital spend for June is $£2.2m$ , which is within funding limits.	APPENDIX E
<ol><li>Capital Cost Absorption Duty (Return on Capital).</li></ol>	G	G	The capital cost absorption duty of 3.5% net assets has been achieved	N/A
Remain within     External Financing Limit     (EFL).	n/a	G	The year-end cash forecast is £24m which delivers the EFL	N/A
Secondary targets	Year to date	Year end f'cast	Comments	Further detail
5. Deliver I&E performance in line with plan.	G	G	The reported YTD I&E deficit for June is in line with plan, as is the forecast year end break-even.	see SUMMARY REPORT and APPENDIX H
Achieve Efficiency     Savings targets.	G	А	Efficiency savings at the end of June are £4m, in line with plan. The £20.4m target for the year is expected to be delivered, although the backweighted profile adds risk	
7. Manage agency staff spend in line with plan	G	G	YTD agency spend at the end of June is £6.2m, which is below planned YTD spend of £7.5m. Forecast year end spend is also below planned spend for the year.	
8. Comply with Better Payment Practice Code (BPPC).	Α	G	Cumulatively the Trust has achieved 3 of the 4, 95% BPPC targets at the end of June	APPENDIX D
Internal targets	Year to date	Year end f'cast	Comments	Further detail
Achieve retained cash balances in line with plan	Α	G	The cash balance is £21.9m at the end of June. This is below planned cash levels, mainly due to Local Authority block contracts not paid until M4. The £24m forecast for the year remains on plan.	
10. Deliver capital investment in line with plan	G	G	YTD operational capital expenditure is £2.2m. This is ahead of plan but in line with funding. The forecast for the year is on plan however please note capital pressures and constraints - see 'Capital Section' in summary report.	ADDENINIY E



# Summary report – financial position period ended 30 June 2024

#### OVERVIEW AND KEY ISSUES

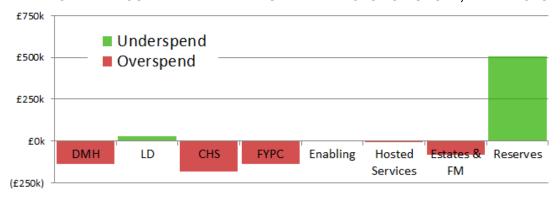
- The LLR ICS financial plan for 2024/25 was resubmitted in June to comply with the NHSE request to improve the deficit from £89m to £80m.
- The LPT financial plan was not required to move from the previously agreed break-even position. However, the exact nature of the £9m system plan improvement is not yet confirmed.
- The revised system plan deficit of £80m is still higher than NHSE tolerances and so triggers a penalty that impacts on the system capital allocation for 2024/25. Each system partner has taken a share of this penalty – for LPT this equates to a £0.9m reduction to the annual capital expenditure plan previously agreed in June.
- The original LPT capital plan for 2024/25 had already been radically trimmed to fit within the available capital allocation. The further £0.9m reduction creates a significant risk in the Trust's ability to deliver essential capital improvements.

#### YEAR TO DATE TOTAL INCOME AND EXPENDITURE POSITION

The Trust is in-line with the 24/25 I&E plan / budget at the end of month 3 (June) – being a year-to-date deficit of £995k.

Within this position however, there are individual directorate variances to budget as shown below:

#### YEAR TO DATE INCOME AND EXPENDITURE VARIANCES TO BUDGET, BY DIRECTORATE





#### EXPLANATION OF ANY KEY DIRECTORATE INCOME AND EXPENDITURE ISSUES

- Enabling and Hosted services are all reporting nil (or close to nil) variances.
- The Mental Health Directorate is overspending by £139k at the end of month 3. This is mainly due to the impact of the control total CIP not being fully offset by other DMH underspends, and also medical locums.
- The Community Health Services Directorate is overspending by £182k at the end of month 3. This includes an increase in bank spend, pressures caused by the control total CIP not being fully offset, and also a smaller under-recovery of income.
- The Families, Young People and Children Directorate is overspending by £136k at the end of month 3. This is again caused by non-delivery of CIP targets (mainly the control total CIP) and some non-pay overspends. The income has improved this month due to additional Beacon Ward income.
- The Estates position is overspending by £84k at month 3. The variance to the previous break-even trend has been caused by urgent unplanned pipework at Hinckley.
- The Learning Disabilities directorate is underspending by £31k at the end of month 3.
- Central reserves are underspending by £507k at the end of month 3. This underspend offsets the net operational directorates' overspend, delivering the Trust alignment with YTD budget / plan. The underspend is due to temporary balance sheet flexibility, availability of which cannot be confirmed across the whole year.

#### FORECAST INCOME AND EXPENDITURE POSITION

 The I&E plan assumes monthly I&E deficits in the first half of the year, improving to monthly surpluses in the second half to deliver a break-even I&E position for the year as a whole. The monthly planned I&E profile is shown below:

	M1 £'000	M2 £'000	M3 £'000	M4 £'000	M5 £'000	M6 £'000	M7 £'000	M8 £'000	M9 £'000	M10 £'000	M11 £'000	M12 £'000	Year Ending £'000
Monthly surplus / (deficit)	(469)	(338)	(188)	(115)	(53)	(21)	6	65	111	246	334	421	0
Cuml. YTD surplus / (deficit)	(469)	(807)	(995)	(1,110)	(1,162)	(1,184)	(1,178)	(1,113)	(1,001)	(755)	(422)	(0)	0

- The expectation of surpluses in latter months on the assumption that some efficiency schemes and other mitigations will start later in the year – does increase the risk as the year progresses.
- An assessment of risk to the year end revenue position is shown in appendix H.



# Finance Report for the period ended 30 June 2024

**APPENDICES** 



# APPENDIX A - Statement of Comprehensive Income (SoCI)

Statement of Comprehensive Income for the period ended 30 June 2024	YTD Actual M3	YTD Budget M3	YTD Var. M3
	£000	£000	£000
Revenue			
Total income	102,114	102,218	(104)
Operating expenses	(102,271)	(102,376)	105
Operating surplus (deficit)	(157)	(157)	103
Investment revenue	366	366	0
Other gains and (losses)	0	0	0
Finance costs	(430)	(430)	0
Surplus/(deficit) for the period	(221)	(221)	<u> </u>
Public dividend capital dividends payable	(774)	(774)	0
I&E surplus/(deficit) for the period (before tech. adjs)	(995)	(995)	0
Tale Surprus/(deficit) for the period (before tech. adjs)	(333)	(333)	
NHS Control Total performance adjustments			
IFRIC 12 adjustment (PFI interest adj - excl. from Con.Total)	0	0	0
NHS I&E control total performance	(995)	(995)	0
Other comprehensive income (Exc. Technical Adjs)			
Impairments and reversals	0	0	0
Gains on revaluations	0	0	0
Total comprehensive income for the period:	(995)	(995)	0
Trust EBITDA £000	2,986	2,986	0
Trust EBITDA margin %	2.9%	2.9%	0.0%



# **APPENDIX B** – Efficiency performance and forecast by directorate

	SUMMARY									
Directorate	M3 YTD TARGET £000	M3 YTD DELIVERED £000	M3 YTD VARIANCE £000		ANNUAL TARGET £000	FORECAST OUTTURN £000	FOT VARIANCE £000			
CHS	1,296	1,296	0		5,442	5,442	0			
FYPC	888	805	-83		3,551	3,220	-332			
LD	254	268	14		1,016	1,019	3			
DMH	958	819	-139		6,013	6,032	19			
Enabling	525	525	0		2,098	2,098	0			
Estates	77	77	0		1,645	1,645	0			
Unidentified	0	0	0		650	650	0			
Trustwide - central mitigations	2	209	207		0	309	309			
TOTAL LPT DELIVERY:	3,999	3,999	0		20,415	20,415	0			
Original NHSE plan profile:	14,385	3,999	-10,386		15,941	20,415	4,474			

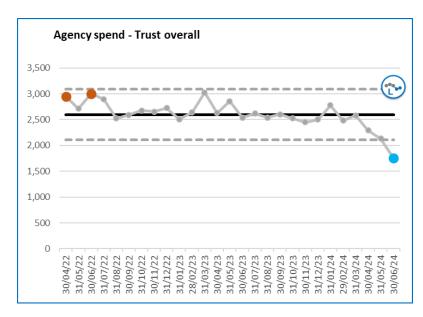
The release of balance sheet flexibility of £209k is offsetting any directorate CIP underperformance at the end of M3.

In the year end forecast, directorates are expecting to deliver all but £309k of their targets and it is anticipated that this will be covered by the balance sheet gains.

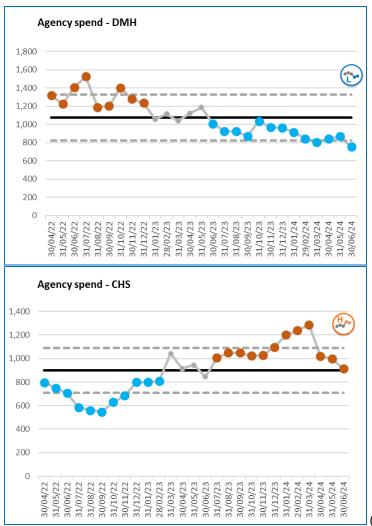
There is a residual £650k unidentified CIP target held in central reserves. Additional savings against this unallocated element are provisionally expected to be identified in the forecast outturn, however this is currently a material delivery risk.



# APPENDIX C - Agency spend: Workforce SPC charts



#### Directorate agency spend:



The LPT M3 YTD agency spend of £6.2m is below the YTD planned spend of £7.5m. June's monthly spend of £1.75m is the lowest spend since May 2021.

The year end forecast spend is currently £22.6m v planned spend of £24.9m

#### **SPC** charts

The SPC charts reflect special cause variations of an improving nature (blue dots) or a concerning or worsening nature (red dots). Grey dots indicate a common cause variation with no significant change.

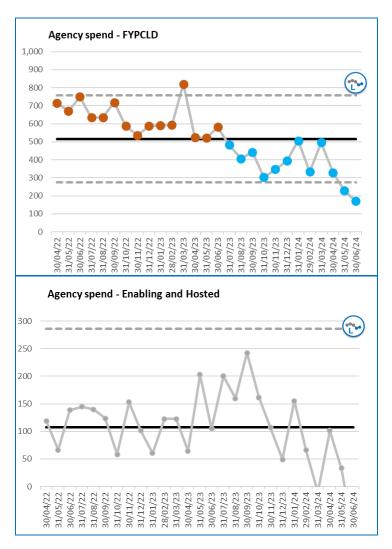
#### LLR ICS Agency spend cap

The LLR system has been set a 24/25 agency spend cap of £48.9m. The combined system agency planned spend is £37.0m - well within the cap. At M2 (the latest system information available) system performance was £7.1m actual spend against £9.1m planned spend YTD underspend of £2.0m.

(Note: CHS position reflects additional 52 beds)



### Directorate agency spend (continued):



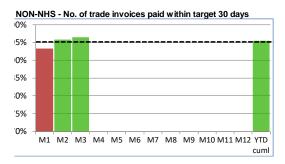
# **APPENDIX D** – BPPC performance

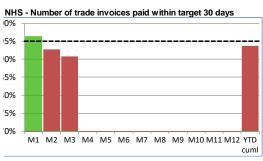
The specific BPPC target is to pay 95% of invoices within 30 days. The Trust achieved 2 of the 4 targets in June and 3 of the 4 cumulatively. This is an improvement on last month, when only 2 of the 4 cumulative targets were achieved. Overall, combining both NHS and Non-NHS payments together, the Trust achieved the target for both the number and the value of invoices paid within 30 days.

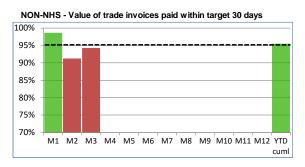
Better Payment Practice Code	June (Cui	nulative)	May (Cumulative)		
	Number	£000's	Number	£000's	
Total Non-NHS trade invoices paid in the year	9,868	29,420	5,519	20,069	
Total Non-NHS trade invoices paid within target	9,424	28,091	5,230	19,282	
% of Non-NHS trade invoices paid within target	95.5%	95.5%	94.8%	96.1%	
Total NHS trade invoices paid in the year	191	16,532	137	11,403	
Total NHS trade invoices paid within target	179	16,449	130	11,346	
% of NHS trade invoices paid within target	93.7%	99.5%	94.9%	99.5%	
Grand total trade invoices paid in the year	10,059	45,952	5,656	31,472	
Grand total trade invoices paid within target	9,603	44,540	5,360	30,628	
% of total trade invoices paid within target	95.5%	96.9%	94.8%	97.3%	

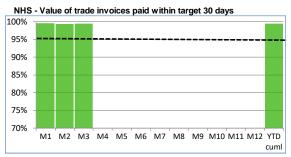
The non-compliant cumulative target relates to the number of NHS invoices not paid within the 30 days target. So far this year only 12 NHS invoices have been paid late (out of 191 invoices), which is 93.72% compliant overall. Due to the low level of total NHS invoices paid, the target tolerance is sensitive to only a small number of invoices not paid within the 30 days target. Work is ongoing with the Estates and Pharmacy departments as they are the departments with the highest number of non-compliant invoices, however their performance did improve in June, which has supported the improved cumulative position.

#### Trust performance – run-rate by all months and cumulative year-to-date











# **APPENDIX E - Capital Programme 2024/25 update**

The Trust Board approved a capital plan of £19.2m at the start of the year, comprising of £12.3m operational capital and £6.9m property lease investment. To ensure all high priority schemes were supported and to achieve a balanced position, a slippage amount of £371k had to be factored into the programme due to it being over-committed. Due to system capital allocation constraints, a significant number of schemes were not approved, and will need to be considered when capital resource becomes available.

Capital expenditure for the first three months of the year totals £2.23m.

	Annual Approved	System Penalty	Revised	June Actual	Year End Forecast	to
	Plan		Plan			Plan
Sources of Funds	£'000	£'000	£'000	£'000	£'000	£'000
Depreciation	12,658	0	12,658	2,229	12,658	0
Cash reserves	3,471	(902)		0	2,569	0
Capital borrowings repayments	(4,266)	0	(4,266)	0	(4,266)	0
IFRS-16 new leases	6,925	0	6,925	0	6,925	0
System capital (CDEL)	18,788	(902)	17,886	2,229	17,886	0
PFI capital lifecycle costs	264	0	264	0	264	0
Disposals - property leases	154	0	154	0	154	0
PDC award - MH EUC to support Bennion	0	0	0	0	281	281
Total Capital funds	19,206	(902)	18,304	2,229	18,585	281
Application of Funds						
Estates	£'000	£'000	£'000	£'000	£'000	£'000
Strategic schemes	(5,338)	0	(5,338)	(566)	(5,338)	0
Capital staffing	(590)	0	(590)	(117)	(590)	0
Estates backlog programme	(2,092)	0	(2,092)	(235)	(2,096)	(4)
Estates rolling programme	(1,240)	0	(1,240)	(277)	(1,060)	180
Medical devices	(400)	0	(400)	0	(400)	0
Directorate bids (c/f & new)	(1,797)	0	(1,797)	(653)	(1,917)	(120)
	(11,457)	0	(11,457)	(1,848)	(11,401)	56
IM&T						
IM&T Rolling Programme	(1,195)	0	(1,195)	(311)		0
	(1,195)	0	(1,195)	(311)	(1,195)	0
Other						
New property leases (IFRS16)	(6,925)	0	(6,925)	0	(6,925)	0
Revenue to capital transfers	0	0	0	(70)	(70)	(70)
Slippage	371	902	1,273	0	1,006	(267)
Total Capital Expenditure	(19,206)	902	(18,304)	(2,229)	(18,585)	(281)
(Over)/underspend	0	0	0	0	0	0
Operational Capital Total - excluding	(40.004)	000	(44.270)	(0.000)	(44.000)	(004)
IFRS16 leases	(12,281)	902	(11,379)	(2,229)	(11,660)	(281)

Leicestershire Partnership NHS Trust – June 2024 Finance Report



#### Opening capital plan adjustments

The Trust has been penalised due to the LLR System's 2024/25 planned revenue performance. Its submitted planned deficit is higher than the national fair shares value (£38m) and because of this a 10% capital reduction has been applied to the total system operational capital allocation. Despite the Trust submitting a breakeven revenue plan, the penalty has to be shared across system partner organisations. The impact for the Trust is a £0.9m (7.5%) reduction on our system operational capital allocation (excluding IFRS16 property leases). This reduction is reflected in the capital table above and has increased our opening slippage factor from £371k to £1.27m. To accommodate this reduction, the following options were proposed at July's Capital Management Committee. This still leaves c£300k to find.

Proposed scheme reductions to address £0.9m System penalty:

		£000	
9C50	P21050 - taps and sinks reduction	50	Priority issues will be addressed, remaining work in 25/26
9C01	Dorms risk pot under-utilised	100	No risk - currently assumes 50% of unused risk pot
9C16	Estates staffing saving	100	No risk
9P02	Pause Winstanley to 25/26	200	Structural/infrastructure issues, building still safe for patients
9P56	Drainage	100	Priority issues will be addressed, remaining work in 25/26
9B40	Fire	65	Priority issues will be addressed, remaining work in 25/26
		615	

#### In-year capital pressures

In addition to the system penalty of £900k, new capital cost pressures have materialised that need to be addressed urgently. These include safety improvements at the Belvoir Unit (c£500k for doors and £600k for further refurbishment), emergency pipework at Hinckley & Bosworth Community Hospital (£500k), and the reinstatement of audiology clinic improvements brought forward from next year's plan (£384k).

Taking into account all of the above pressures and mitigations, the capital programme is running with an over-commitment of £1.2m. We are waiting for confirmation from NHSE of a £600k Adult Care Transformation & Innovation Fund (ACTIF) bid, which if successful will help support the Belvoir improvement works and reduce the capital shortfall down to £600k.

None of the above pressures have yet been factored into the programme, however due to their urgency, the Capital Management Committee is currently reviewing and reprioritising schemes that have not yet commenced, including Acacia refurbishment (£1.14m), to ensure capital allocations are redirected to those schemes that are deemed to be higher priority.

A proposed list of mitigations involving delaying or reducing funding available to 24/25 capital schemes is currently under review by CMC members. If approved this will resolve the current financial pressures with capital budgets.

#### Capital allocation changes

In Month 2, the Trust was awarded £281k new capital monies to support Mental Health Urgent & Emergency Care (UEC) capital requirements. The bid was submitted to support the additional capital improvement works on the Bennion Centre; because the full costs are already covered in the opening plan, this funding has been allocated to reduce the slippage factor. No further allocation changes have been made.



## Capital scheme changes - M03

Only changes in excess of the Capital Management Committee's £100k delegated authority limit are reported to FPC. While the current proposals will exceed this, they have not yet been finalised.



# Appendix F - SoFP, cash and working capital

PERIOD: June 2024	2023/24	2024/25
	31/03/24 Draft	30/06/24 June
	Diait	Julie
	£'000's	£'000's
NON CURRENT ASSETS		
Property, Plant and Equipment	140,493	140,696
Intangible assets	5,299	4,966
IFRS16 - Right of use (ROU) assets	17,235	·
Trade and other receivables	918	918
Total Non Current Assets	163,945	162,898
CURRENT ASSETS		
Inventories	510	492
Trade and other receivables	10,666	16,400
Short term investments	0	0
Cash and Cash Equivalents	28,106	,
Total Current Assets	39,282	38,775
Non current assets held for sale	0	0
TOTAL ASSETS	203,227	201,673
CURRENT LIABILITIES	(24.040)	(00.040)
Trade and other payables	(31,849)	•
Borrowings Borrowings - IFRS16 ROU assets	(459) (3,009)	` ′
Capital Investment Loan - Current	(184)	
Provisions	(5,229)	` ′
Other liabilities	(7,525)	
Total Current Liabilities	(48,255)	
NET CURRENT ASSETS (LIABILITIES)	(8,973)	(9,807)
, ,	,	,
NON CURRENT LIABILITIES	(( ( 00 ()	
Borrowings	(11,601)	•
Borrowings - IFRS16 ROU assets	(24,393)	(23,508)
Capital Investment Loan - Non Current Provisions	(2,694) (899)	(2,694) (899)
Total Non Current Liabilities	(39,587)	(38,702)
TOTAL ACCETS EMPLOYED	445 205	444 200
TOTAL ASSETS EMPLOYED	115,385	114,390
TAXPAYERS' EQUITY		
Public Dividend Capital	106,744	106,744
Retained Earnings	(11,500)	(12,495)
Revaluation reserve	20,141	20,141
Other reserves	0	0
TOTAL TAXPAYERS EQUITY	115,385	114,390

#### Non-current assets

Property, plant, and equipment (PPE) amounts to £141m, and includes capital additions of £2.23m, offset by depreciation charges.

Right of Use (ROU) leased assets account for £16.3m of total noncurrent assets. These have reduced since the start of the year due to monthly depreciation charges. New leases, lease renewals and rent increases will impact in future months.

#### **Current assets**

Current assets of £38.8m mainly includes cash of £21.9m, and receivables of £16.4m.

#### **Current Liabilities**

Current liabilities amount to £48.6m with trade and other payables making up £32.6m of this balance.

Other liabilities of £7.2m relate to deferred income, of which the majority relates to provider collaborative income from previous years' carry forward, to support future service delivery.

Net current assets / (liabilities) show net liabilities of 9.8m.

#### Taxpayers' Equity

June's deficit of £995k, is reflected within retained earnings.

There have been no other movements to taxpayers' equity since the start of the financial year.



#### Cash

The closing cash balance at the end of June was £21.9m, a decrease of £6.2m since the start of the financial year. Interest earned for the month was £139k and forecast annual interest is £1.8m (2023/24: £2m). The forecast closing cash balance as at the 31st of March 2025 is £23.9m (2023/24: £28.1m). The in-year cash reduction mainly relates to the £2.6m cash contribution to support this year's capital investment programme, and other working capital movements.

#### Receivables

Current receivables (debtors) total £16.4m, an increase of £5.7m since the start of the year. Income accruals account for this increase; however this balance should reduce once invoices are raised for services provided.

Receivables	Current Month JUN 2024								
	NHS	Non	Emp's	Total	%	%			
		NHS			Total	Sales Ledger			
	£'000	£'000	£'000	£'000		Lougoi			
Salaa Ladwar									
Sales Ledger						45/			
30 days or less	2,275	3,951	10	6,236	36.01%	80.1%			
31 - 60 days	12	152	5	169	0.98%	2.2%			
61 - 90 days	459	1	19	479	2.77%	6.2%			
Over 90 days	323	329	247	899	5.19%	11.6%			
	3,069	4,433	281	7,783	44.94%	100.0%			
Non sales ledger	2,742	5,875	0	8,617	49.76%				
Total receivables current	5,811	10,308	281	16,400	94.70%				
Total receivables non current		918	·	918	5.30%				
Total	5,811	11,226	281	17,318	100.00%	0.0%			

Debt greater than 90 days stands at £899k. Receivables over 90 days should not account for more than 5% of the overall total receivables balance. The proportion at Month 3 is 5.19% (last month: 4.52%).

The bad debt provision is £400k and covers all Non-NHS debt greater than 12 months old. £14k of aged debt relating to ex-employee debt has been written off since the start of the year.

#### **Payables**

The current payables position in Month 3 is £32.6m – an increase of £0.8m since the start of the year.

Other liabilities of £7.2m relate to deferred income – for income received for future periods. It includes income from the provider collaborative for service delivery in future periods.



## **Borrowings**

Current and non-current borrowings total £41m. PFI, property leases and the capital investment loan make up this balance, which reduces each month when invoices relating to loan repayments, the Agnes Unit PFI unitary payment and property lease rentals are paid.



# Appendix G – Investment income and expenditure position

# **Summary of Mental Health Commissioning Plan**

Financial position as at 30<sup>th</sup> June

#### **SUMMARY OVERVIEW**

	£'000		
	YTD	Annual	
Planned Expenditure	3,948	17,414	
Actual /Forecast Expenditure	3,248	16,898	
Net Slippage	700	516	

#### PLAN PROFILE BY FUNDING SOURCE/DIRECTORATE

	£'000		
Source of Income	YTD	Annual	
Mental Health Investment Standard (MHIS)			
DMH	1,283	5,133	
FYPC	206	825	
Total MHIS	1,490	5,959	
Service Development Funds (SDF)			
DMH	769	4,382	
FYPC	1,690	7,074	
Total SDF	2,459	11,455	
Total LPT Investment Income	3,948	17,414	

#### **EXPENDITURE BY DIRECTORATE**

	£'000		
Directorate	YTD	Forecast	
DMH	1,352	8,999	
FYPC	1,896	7,899	
Total Expenditure	3,248	16,898	



# **Appendix H – Revenue risks, plan V M3 re-assessment**

	Risks identified in 2nd May plan	M3 re-assessment of risk		
		Best case*	Likely case	Worst case
	£000	£000	£000	£000
Risk - potential pressures not reflected in plan				
24/25 pay award funding shortfall	4,000	0	2,500	4,000
Unfunded industrial action costs	500	0	0	500
Upside assumptions in plan - risk of not being delivere				
Non-recurrent exp. gains and technical solutions	4,100	0	1,000	2,600
CIP not currently identified against 5% target	11,000	0	650	650
Further agency / pay reduction opportunity	2,857			
Directorate CIP delivery risk		0	3,195	5,624
Anticipated ICB income not yet contractualised	10,000	0	0	6,337
Non-recurrent income target	2,000	0	1,000	2,000
Reduction in estates pressures	1,000	0	0	1,000
Assume cost uplift factor covers non-pay inflation	1,200	0	600	1,000
In-year emerging directorate risks		0	1,500	3,000
TOTAL RISK:	36,657	0	10,445	26,711



# Trust Board 30/06/2024

# **Month 3 Trust finance report**

## **Purpose of the Report**

• To provide an update on the Trust financial position.

#### **Proposal**

• The Trust Board is recommended to review the summary financial position and accept the reported year to date financial performance.

**Decision required: N/A** 

**Governance table** 

For Board and Board Committees:	Finance & Performance Committee		
Paper sponsored by:	Sharon Murphy, Director of Finance & Performance		
Paper authored by:	Chris Poyser, Head of Corporate Finance		
i apei autiloreu by.	Jackie Moore, Financial Controller		
Date submitted:	17/06/2024		
State which Board Committee or other forum	Regular report issued to Accountability Framework		
within the Trust's governance structure, if	Meeting, Executive Management Board, Finance &		
any, have previously considered the	Performance Committee and Trust Board meeting.		
report/this issue and the date of the relevant meeting(s):			
If considered elsewhere, state the level of			
assurance gained by the Board Committee			
or other forum i.e., assured/ partially assured / not assured:			
State whether this is a 'one off' report or, if	Monthly update reports		
not, when an update report will be provided	The same of the sa		
for the purposes of corporate Agenda			
planning			
LPT strategic alignment:	Great Health Outcomes		
	Great Care		
	Great Place to Work		
	Part of the Community		
CRR/BAF considerations:	List risk number and title of risk	BAF risk 3: Inadequate control, reporting and management of the Trust's 2024/25 financial position could mean we are unable to deliver our financial plan and adequately contribute to the LLR system plan, resulting in	



		a breach of LPT's statutory duties and financial strategy (including LLR strategy).
Is the decision required consistent with LPT's risk appetite:	N/A	
False and misleading information (FOMI) considerations:	N/A	
Positive confirmation that the content does not risk the safety of patients or the public	It does not	
Equality considerations:	N/A	