

# Finance Report for the period ended 31 October 2024

# For presentation at the Trust Board 26 November 2024



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# **Executive dashboard - overall performance against targets**

Statutory targets	Year to date	Year end f'cast	Comments	Further detail
Income and     Expenditure break-even.	Α	Α	The Trust is reporting a YTD deficit of £1.2m at the end of October (in line with plan). The forecast year end position is currently also in line with plan - being a break-even position - but with significant risks.	APPENDIX A
2. Remain within Capital Resource Limit (CRL).	G	G	The YTD capital spend for October is £5.9m, which is within funding limits.	APPENDIX E
Capital Cost     Absorption Duty (Return on Capital).	G	G	The capital cost absorption duty of 3.5% net assets has been achieved	N/A
4. Remain within External Financing Limit (EFL).	n/a	G	The year-end cash forecast is £24m which delivers the EFL	N/A
Secondary targets	Year to date	Year end f'cast	Comments	Further detail
5. Deliver I&E performance in line with plan.	G	А	The reported YTD I&E deficit for October is in line with plan, as is the forecast year end break-even. However, pay award funding risks have increased.	SUMMARY REPORT and APPENDIX H
Achieve Efficiency     Savings targets.	G	А	Savings at 31st October are £10.5m, on plan. The £20.4m target for the year is expected to be delivered, although the backweighted profile and unidentified element adds risk	APPENDIX B
7. Manage agency staff spend in line with plan	G	G	YTD agency spend at the end of October is £13.4m, which is below planned YTD spend of 16.2m. Forecast year end spend is also below planned spend for the year.	APPENDIX C
8. Comply with Better Payment Practice Code (BPPC).	А	G	Cumulatively, and in month, the Trust achieved 3 of the 4, 95% BPPC targets at the end of October.	APPENDIX D
Internal targets	Year to date	Year end f'cast	Comments	Further detail
9. Achieve retained cash balances in line with plan	G G		APPENDIX F	
10. Deliver capital investment in line with plan		G	YTD operational capital expenditure is £5.9m. This is below plan (mainly due to property lease contracts not yet commenced) but in line with funding. The forecast for the year is on plan however please note capital pressures and constraints - see 'Capital Section' in summary report.	



# Summary report – financial position as at 31 October 2024

### **OVERVIEW AND KEY ISSUES**

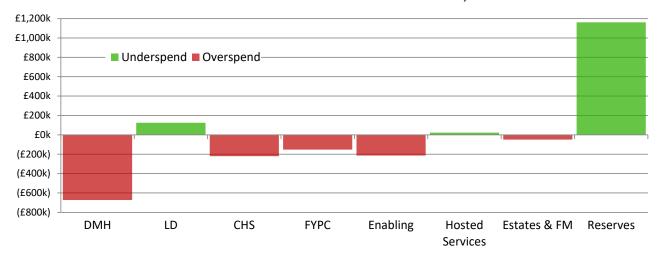
- The Trust remains on plan with regard to financial performance as at the end of October 2024 which includes delivery of a planned Trust underspend in-month.
- Risks to the delivery of the year end plan break-even position include the continued directorate overspend positions and shortfalls in pay award funding.
- The majority of national 24/25 pay award uplifts were paid in October pay. Actual costs
  were in line with forecasts. The exact value of the corresponding funding increase from
  LLR ICB, local authorities and education bodies is still to be confirmed, however, a level
  of shortfall is highly likely.
- Outstanding LLR ICB funding relating to recurrent 23/24 pay award cost pressures has been confirmed. This is less than had been anticipated at plan stage and so creates a further pay funding cost pressure. The pay award funding shortfalls are reflected in the revised Trust forecast risk scenarios (Appendix H).
- The estimated cost of the HCA band 2 to band 3 uplift is also reflected in the forecast outturn position assuming a backdate of 2021.

### YEAR TO DATE TOTAL INCOME AND EXPENDITURE POSITION

The Trust is in-line with the 24/25 I&E plan / budget at the end of month 7 (October) – being a year-to-date deficit of £1,178k.

Within this position however, there are individual directorate variances to budget as shown below:

### YEAR TO DATE INCOME AND EXPENDITURE VARIANCES TO BUDGET, BY DIRECTORATE:





### **EXPLANATION OF ANY KEY DIRECTORATE INCOME AND EXPENDITURE ISSUES**

- The Mental Health Directorate is overspending by £673k at the end of month 7. Pay budgets are overspending with medical locum costs a key pressure. Non-pay budgets are overspending due to the high level of out of area placements (OAPs being £685k of the total non-pay overspend).
- The Community Health Services Directorate is overspending by £220k at the end
  of month 7. This continues the slight improvement in overspend seen during recent
  months, however the double running of newly recruited staff is creating additional
  pressures within pay which will remain until the end of the financial year.
- The Families, Young People and Children Directorate is overspending by £153k at the end of month 7. The control total CIP continues to be the primary cause of the overspend. The non-pay pressures (including FP10s, VPN and mobile phones) continue to drive a non-pay overspend. Income budgets are over-recovered due to gains in out-ofarea and NMET income.
- The Learning Disabilities directorate is underspending by £125k at the end of month 7. Vacancies continue to be the main driver of the underspend, but this is partially offset by the effect of the control total target CIP.
- Enabling Services are overspending by £214k at the end of month 7. Significant legal fees have been incurred which exceed the existing budget. The overspend also includes the impact of backdated pay arrears.
- Central reserves are underspending by £1,162k at the end of month 7. This
  underspend offsets the net operational directorates' overspend, delivering the Trust YTD
  budget / plan overall. The favourable reserves position is due to the release of nonrecurrent balance sheet flexibility and central overhead budget underspends.
- Hosted and Estates services are all reporting nil (or close to nil) variances.

### FORECAST INCOME AND EXPENDITURE POSITION

• The forecast for the end of the year is in line with plan, being an I&E break-even. The planned monthly I&E profile is shown below.

	M1	M2	М3	M4	M5	M6	M7	M8	M9	M10	M11	M12	Year
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Monthly surplus / (deficit)	(469)	(338)	(188)	(115)	(53)	(21)	6	65	111	246	334	421	0
Cuml. YTD surplus / (deficit)	(469)	(807)	(995)	(1,110)	(1,162)	(1,184)	(1,178)	(1,113)	(1,001)	(755)	(422)	(0)	0

- Note that an in-month I&E surplus has been achieved for the first time this financial year, as planned. An increasing level of surplus must be achieved over the remaining months of the year in order to achieve I&E break-even by 31<sup>st</sup> March. This will increase the level of risk of achieving the YTD plan moving forward.
- Key revenue risks, pressures and mitigations for the year are analysed in appendix H.



# Finance Report for the period ended 31 October 2024

**APPENDICES** 



# APPENDIX A - Statement of Comprehensive Income (SoCI)

Statement of Comprehensive Income for the period ended 31 October 2024	YTD Actual M7	YTD Budget M7	YTD Var. M7
period crided 31 October 2024	£000	£000	£000
Revenue			
Total income	250,418	247,492	2,926
Operating expenses	(249,641)	(246,715)	(2,926)
Operating surplus (deficit)	777	776	0
Investment revenue	854	854	0
Other gains and (losses)	0	0	0
Finance costs	(1,002)	(1,002)	0
Surplus/(deficit) for the period	629	628	0
Public dividend capital dividends payable	(1,806)	(1,806)	0
I&E surplus/(deficit) for the period (before tech. adjs)	(1,178)	(1,178)	0
NHS Control Total performance adjustments			
IFRIC 12 adjustment (PFI interest adj - excl. from Con.Total)	0	0	0
NHS I&E control total performance	(1,178)	(1,178)	0
Other comprehensive income (Exc. Technical Adjs)			
Impairments and reversals	0	0	0
Gains on revaluations	0	0	0
Total comprehensive income for the period:	(1,178)	(1,178)	0
Trust EBITDA £000	8,111	8,110	0
Trust EBITDA margin %	3.2%	3.3%	0.0%



# **APPENDIX B** – Efficiency performance and forecast by directorate

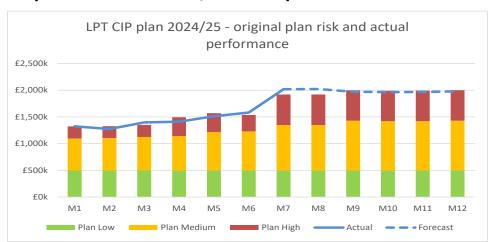
	SUMMARY								
Directorate	M7 YTD TARGET £000	M7 YTD DELIVERED £000	M7 YTD VARIANCE £000		ANNUAL TARGET £000	FORECAST OUTTURN £000	FOT VARIANCE £000		
снѕ	3,153	3,060	(93)		5,442	5,262	(180)		
FYPC	2,071	1,963	(108)		3,551	3,480	(72)		
LD	593	596	3		1,016	1,019	3		
DMH	2,734	2,017	(716)		6,013	4,121	(1,892)		
Enabling	1,224	1,010	(214)		2,098	1,884	(214)		
Estates	634	584	(50)		1,645	1,165	(480)		
Unidentified	108	0	(108)		651	0	(651)		
Trustwide - central mitigations	0	1,287	1,287		0	3,485	3,485		
TOTAL LPT DELIVERY:	10,516	10,516	0		20,416	20,416	(0)		

The release of balance sheet flexibility and central reserves underspends of £1,287k is offsetting directorate CIP underperformance and the YTD unidentified balance of £108k at the end of M7.

In the year end forecast, directorates are expecting to underperform by a total of £2,834k, with the unidentified target of £650k increasing the initial shortfall to £3,485k. The total centrally identified mitigations are expected to offset this shortfall, ensuring that the total Trust CIP requirement is delivered.

Note that both DMH and Estates forecast outturn positions have deteriorated significantly compared to last month. The forecasts have been adjusted to reflect the wider directorate deficits. By not achieving their overall target I&E break-even positions in the forecasts they are also effectively under-achieving their CIP control total targets at the same rate.

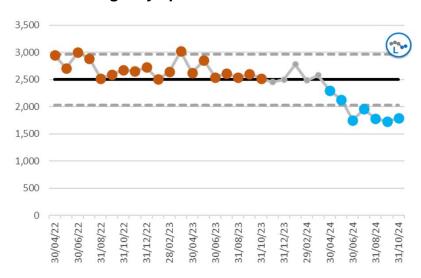
# CIP plan risk and actual / forecast performance





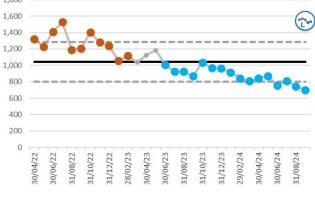
# APPENDIX C - Agency spend: Workforce SPC charts

### **Total Trust agency spend**

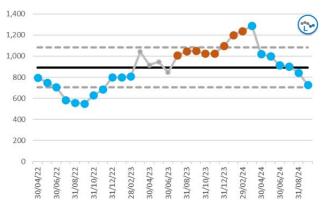


## Directorate agency spend - £000s:





Agency spend - CHS



(Note: CHS position reflects additional 52 beds)

### LPT agency spend performance

The LPT M7 YTD agency spend of £13.4m is below the YTD planned spend of £16.2m. The M7 in-month cost was £1.79m compared to £1.73m spent in M6.

The LPT year end forecast spend is currently £22.1m v planned spend of £24.9m

### **SPC** charts

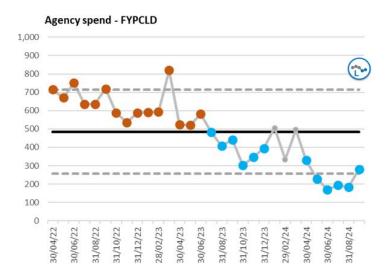
The SPC charts reflect special cause variations of an improving nature (blue dots) or a concerning or worsening nature (red dots). Grey dots indicate a common cause variation with no significant change.

### LLR ICS Agency spend cap

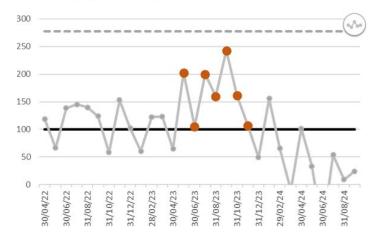
The national 24/25 agency spend cap set for the LLR system is £48.9m. At M6 (being the latest system financial performance information available) system performance was £18.6m actual YTD spend against a £24.5m YTD agency cap. £15.3m (under cap by £5.9m). M6 system FOT spend was £33.9m against an annual cap of £48.9m (forecast under cap by £15.1m).



# Directorate agency spend - £000s (continued):



### Agency spend - Enabling and Hosted





# **APPENDIX D** – BPPC performance

The specific BPPC target is to pay 95% of invoices within 30 days. Overall, combining both NHS and Non-NHS invoices, the Trust is achieving the total cumulative targets for both the number and value of invoices paid within the target period. However, individually the Trust achieved 3 of the 4 cumulative targets in M7 – with the cumulative number of NHS Invoices target not being achieved. During October one of the monthly targets (value of Non-NHS invoices paid) was not compliant.

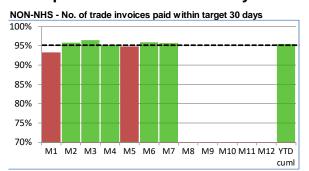
Better Payment Practice Code	October (C	umulative)	September (	Cumulative)
	Number	£000's	Number	£000's
Total Non-NHS trade invoices paid in the year	23,291	66,060	19,868	57,898
Total Non-NHS trade invoices paid within target	22,239	63,536	18,963	55,838
% of Non-NHS trade invoices paid within target	95.5%	96.2%	95.4%	96.4%
Total NHS trade invoices paid in the year	565	43,650	477	36,835
Total NHS trade invoices paid within target	535	43,215	450	36,452
% of NHS trade invoices paid within target	94.7%	99.0%	94.3%	99.0%
Grand total trade invoices paid in the year	23,856	109,710	20,345	94,733
Grand total trade invoices paid within target	22,774	106,751	19,413	92,290
% of total trade invoices paid within target	95.5%	97.3%	,	97.4%

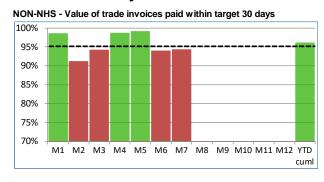
The non-compliant cumulative target relating to the number of NHS invoices paid late is mainly due to the late payment of invoices across a number of Enabling functions. Due to the relatively low volume of total NHS invoices paid during the year, only a small number of late invoices will make the performance non-compliant. So far this year, 565 NHS invoices have been paid in total, with 30 invoices being paid outside of the target period of 30 days.

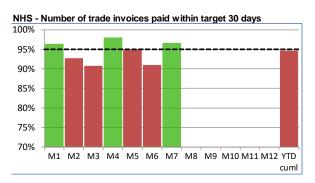
BPPC performance has deteriorated this month within the Estates & Facilities Team. Since the start of the financial year 575 Estates invoices with a value of £1.2m were paid outside of the 30-day target period (in October: 83 Estates invoices with a value of £100k). The main reason is due to purchase order values not covering invoice values, resulting in payment delays whilst the orders are being put in place. The Estates and Facilities team has arranged a meeting this month with Procurement and Finance colleagues to identify and resolve bottle neck issues within the process.

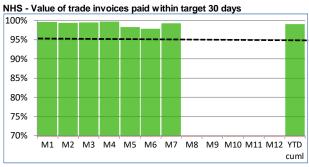


# Trust performance - run-rate by all months and cumulative year-to-date











# **APPENDIX E - Capital Programme 2024/25 update**

Trust Board approved a capital plan of £19.2m at the start of the year, comprising of £12.3m operational capital and £6.9m property lease investment. Due to system capital allocation constraints, a significant number of schemes were not approved and will be considered if further capital resource becomes available.

Capital expenditure for the first seven months of the year totals £5.9m. This is below planned levels, mainly due to property leases not yet commencing.

	Annual Approved Plan	System Penalty	Annual Revised Plan	October Actual	Year End Forecast	Revision to Plan
Sources of Funds	£'000	£'000	£'000	£'000	£'000	£'000
Depreciation	12,658	0	12,658	5,984	12,658	0
Cash reserves	3,471	(900)	2,571	0	2,571	0
Capital borrowings repayments	(4,266)	0	(4,266)	(82)	(4,266)	0
IFRS-16 new leases	6,925	0	6,925	0	6,925	
System capital (CDEL)	18,788	(900)	17,888	5,902	17,888	0
PFI capital lifecycle costs	264	0	264	0	264	0
Disposals - property leases	154	0	154	0	154	0
PDC award - MH EUC to support Bennion	0	0	0	0	281	281
PDC award - to support Belvoir (fees)	0	0	0	0	54	54
Total Capital funds	19,206	(900)	18,306	5,902	18,641	335
Application of Funds						
Estates	£'000	£'000	£'000	£'000	£'000	£'000
Strategic schemes	(5,338)	900	(4,438)	(2,433)	(3,998)	440
Capital staffing	(590)	0	(590)	(323)	(490)	100
Estates backlog programme	(2,092)	0	(2,092)	(489)	(2,122)	(30)
Estates rolling programme	(1,240)	0	(1,240)	(313)	(1,390)	(150)
Medical devices	(400)	0	(400)	(250)	(250)	150
Directorate bids (c/f & new)	(1,797)	0	(1,797)	(1,446)	(2,853)	(1,056)
IM&T	(11,457)	900	(10,557)	(5,254)	(11,103)	(546)
IM&T Rolling Programme	(1,195)	0	(1,195)	(648)	(1,195)	0
a. roming rogramme	(1,195)	0	(1,195)	(648)	(1,195)	Ō
IFRS16 - Right of Use Leases	(6,925)	0	(6,925)	0	(6,925)	0
Slippage	371	0	371	0	582	211
Total Capital Expenditure	(19,206)	900	(18,306)	(5,902)	(18,641)	(335)
(Over)/underspend	0	0	0	0	0	0
Operational Capital Total - excluding	(42 204)	900	(44 304)	/E 002\	(44.746)	(335)
IFRS16 leases	(12,281)	900	(11,381)	(5,902)	(11,716)	(335)



## Changes to the opening capital plan and in-year adjustments

The capital programme is reporting an over-commitment of £0.58m, however we have just received confirmation from NHSE that the full £0.6m Adult Care Transformation & Innovation Fund (ACTIF) bid has been successful (£0.054m of this to cover capital fees had previously been agreed). This will support the Belvoir improvement works and enable a balanced capital position for Month 8.

The only change to the capital programme this month relates to a £0.065m increase to the Dormitory project. Overall the cost of the project for this year has reduced by £0.2m since the start of the financial year.

# Additional forecast changes:

The capital forecast is currently assuming all new IFRS16 leases (with a capitalised value of £6.925m) will commence before the end of the financial year. Due to the requirement of capital works on the building, it is anticipated that the new Hinckley Hub lease will commence in the next financial year. A full review of all leases is currently being undertaken and any financial implications on the capital programme will be reported next month.

# 10-year capital plan

NHS England is working to produce a nationally agreed set of infrastructure priorities, informed, and shaped by local needs and requirements. To support this exercise, the Trust has submitted its 10-year plan.

Required capital investment up to 2033/34 amounts to c.£540m for the Trust. This includes £300m for the Glenfield site development (over 3 phases); £110m for Estates backlog, and £56m for IM&T investment. The 10 year plan is being used as a start point for the 5 year detailed plan, which is currently being developed across the LLR system and in LPT.



# Appendix F - SoFP, cash and working capital

PERIOD: October 2024	2023/24 31/03/24 Draft	2024/25 31/10/24 October
	£'000's	£'000's
NON CURRENT ASSETS		
Property, Plant and Equipment	140,493	141,668
Intangible assets	5,299	4,523
IFRS16 - Right of use (ROU) assets	17,235	15,097
Trade and other receivables	918	918
Total Non Current Assets	163,945	162,206
CURRENT ASSETS		
Inventories	510	483
Trade and other receivables	10,666	14,312
Short term investments	0	0
Cash and Cash Equivalents	28,106	27,574
Total Current Assets	39,282	42,369
Non current assets held for sale	0	0
TOTAL ASSETS	203,227	204,575
CURRENT LIABILITIES	(24.940)	(05.000)
Trade and other payables Borrowings	(31,849) (459)	(35,090) (459)
Borrowings - IFRS16 ROU assets	(3,009)	
Capital Investment Loan - Current	(184)	· · · /
Provisions	(5,229)	` ′
Other liabilities	(7,525)	• • • • • •
Total Current Liabilities	(48,255)	(52,845)
NET CURRENT ASSETS (LIABILITIES)	(8,973)	(10,476)
NON CURRENT LIABILITIES	(44.004)	(44.004)
Borrowings Borrowings - IFRS16 ROU assets	(11,601) (24,393)	(11,601) (22,329)
Capital Investment Loan - Non Current	(24,393)	(22,329)
Provisions	(899)	(899)
Total Non Current Liabilities	(39,587)	(37,523)
TOTAL ASSETS EMPLOYED	115,385	114,207
	2,220	-,
TAXPAYERS' EQUITY		
Public Dividend Capital	106,744	106,744
Retained Earnings	(11,500)	(12,678)
Revaluation reserve	20,141	20,141
Other reserves	0	0
TOTAL TAXPAYERS EQUITY	115,385	114,207

### Non-current assets

Property, plant, and equipment (PPE) amounts to £142m, and includes capital additions of £5.9m, offset by depreciation charges.

Right of Use (ROU) leased assets account for £15.1m of total non-current assets. These have reduced since the start of the year due to monthly depreciation charges. Any new leases, lease renewals and rent increases will impact in future months.

### **Current assets**

Current assets of £42.4m mainly includes cash of £27.6m, and receivables of £14.3m.

### **Current Liabilities**

Current liabilities amount to £52.8m with trade and other payables making up £35m of this balance.

Other liabilities of £9.3m relate to deferred income, of which the majority relates to provider collaborative income from previous years' carry forward, to support future service delivery.

Net current assets / (liabilities) show net liabilities of 10.5m.

### Taxpayers' Equity

October's deficit of £1.2m is reflected within retained earnings.

There have been no other movements to taxpayers' equity since the start of the financial year.



### Cash

The closing cash balance at the end of October was £27.6m, a decrease of £0.5m since the start of the financial year. Interest earned for the month was £132k and forecast annual interest is £1.7m (2023/24: £2m). The forecast closing cash balance as at the 31st of March 2025 is £23.9m (2023/24: £28.1m). A detailed cash forecast review is being undertaken this month to ensure current cashflow assumptions remain valid. The in-year cash reduction mainly relates to the £2.6m cash contribution to support this year's capital programme, and other working capital movements.

### Receivables

Current receivables (debtors) total £14.3m, an increase of £3.6m since the start of the year. Income accruals account for this increase; however this balance should reduce once invoices are raised for services provided.

Receivables	Current Month Oct 2024								
	NHS	Non NHS	Emp's	Total	% Total	% Sales Ledger			
	£'000	£'000	£'000	£'000		Lougoi			
Sales Ledger									
30 days or less	741	1,923	3	2,667	17.51%	63.7%			
31 - 60 days	183	74	9	266	1.75%	6.4%			
61 - 90 days	125	36	3	164	1.08%	3.9%			
Over 90 days	575	276	237	1,088	7.14%	26.0%			
	1,624	2,309	252	4,185	27.48%	100.0%			
Non sales ledger	6,360	3,767	0	10,127	66.49%				
Total receivables current	7,984	6,076	252	14,312	93.97%				
Total receivables non current		918		918	6.03%				
Total	7,984	6,994	252	15,230	100.00%	0.0%			

Debt greater than 90 days stands at £1.1m. Receivables over 90 days should not account for more than 5% of the overall total receivables balance. The proportion at Month 7 is 7.1% (last month: 6.7%). The over 90 days debt includes a 2023/24 £0.44m pharmacy recharge to LLR ICB. Despite the normal debt collection processes and the provision of additional supporting information this issue has not been resolved. Accordingly it has now been escalated via the formal contract management route.

The bad debt provision is £0.38m and covers all Non-NHS debt greater than 12 months old. £39k of aged debt relating to ex-employee debt has been written off since the start of the year.

# **Payables**

The current payables position in Month 7 is £35.1m – an increase of £3.2m since the start of the year.



Other liabilities of £9.3m relate to deferred income. It includes income from the provider collaborative for service delivery in future periods.

# **Borrowings**

Current and non-current borrowings total £40.01m. PFI, property leases and the capital investment loan make up this balance, which reduces each month when corresponding payments are made.



# **Appendix G** – Investment income and expenditure position

# **Summary of Mental Health Commissioning Plan Financial Position at 31st October**

	£'000		
	YTD	Annual	
Planned Expenditure	9,864	17,414	
Actual /Forecast Expenditure	8,236	15,998	
Net Slippage	1,628	1,416	

# PLAN PROFILE BY FUNDING SOURCE & DIRECTORATE

	£'	000
Source of Income	YTD	Annual
Mental Health Investment Standard (MHIS)		
DMH	2,994	5,133
FYPC	481	825
Total MHIS	3,476	5,959
Service Development Funds (SDF)		
DMH	2,327	4,382
FYPC	4,061	7,074
Total SDF	6,388	11,455
		·
Total LPT Investment Income	9,864	17,414

# **EXPENDITURE BY DIRECTORATE**

	£'000		
Directorate	YTD	Forecast	
DMH	3,790	8,141	
FYPC	4,446	7,857	
Total Expenditure	8,236	15,998	



# Appendix H – FOT revenue risks, pressures and mitigations

Given the material uncertainty over the 24/25 pay award funding, 2 'likely' risk scenarios are presented below, one of which (A) delivers a break-even and the other (B) a deficit of £3.2m. Note that likely scenario B also includes a lower estimate for a number of other mitigations (c. £1m) – the net difference in the pay award position between the 2 likely scenarios is £2.1m.

Section   Sect	Risk Scenarios - as at month 7 2024/25		Annual risk scenarios			
Operational positions   Operational positional po	Description	BEST CASE		LIKELY CASE B	WORST CASE	
Departational positions		£000	£000	£000	£000	
Mental Health Directorate	23/24 budget break-even assumption	0	0	0	C	
Mental Health Directorate	Operational positions					
Community Health Services   0 (120) (180) (200 (200)		(1.791)	(1.891)	(1.891)	(2.341)	
Families, Young People and Childrens Services   0   (200)					(800)	
Learning Disabilities	·		, ,	, ,	` '	
Hosted Services   100   50   50   100   105			, ,	, ,	(100	
Sestates					(100	
Enabling Services		-			· · · · ·	
Open Gracedieu - risk of not being funded         0         0         0         (1,400           Operational Services - sub-total:         (2,029)         (2,980)         (2,980)         (6,841)           InststMide/Corporate risks & pressures - reported in Reserves         ReBand HCA band 2 to 3 before enhancements mitigation         (1,530)         (1,680)         (1,680)         (2,600)           Shortfall against £2m planned non-recurrent income target         100         0         0         (250         (250         (600)         (500)         (500)         (500)         (500)         (500)         (500)         (500)		` '				
Care		· · · · ·	` '	` '	,	
Trustwide/Corporate risks & pressures - reported in Reserves   ReBand HCA band 2 to 3 before enhancements mitigation   (1,530)   (1,680)   (1,680)   (2,600 k)		_				
ReBand HCA band 2 to 3 before enhancements mitigation   (1,530)   (1,680)   (1,680)   (2,600   (1,600)	•	(2,029)	(2,380)	(2,980)	(0,341)	
Shortfall against £2m planned non-recurrent income target						
Unallocated CIP (600) (6	ReBand HCA band 2 to 3 before enhancements mitigation				(2,600)	
Funding shortfall: 2023/24 payaward funding / 24/25 growth (1,465) (1,465) (1,465) (1,465) (1,465) (2024/25 Pay award funding position assuming baseline ICB offer and before other income still TBC (3,421) (	Shortfall against £2m planned non-recurrent income target	100	0	0	(250)	
(3,421)   (1,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (3,421)   (1,421)   (3,421)   (3,421)   (1,421)   (3,421)   (1,4	Unallocated CIP	(600)	(600)	(600)	(600)	
(3,421)   (3,4	Funding shortfall: 2023/24 payaward funding / 24/25 growth	(1,465)	(1,465)	(1,465)	(4,465)	
Sub-TOTAL:	2024/25 Pay award funding position assuming baseline ICB offer and before	(2.421)	(2.421)	(2.421)	(2.421)	
BEST   LIKELY A   LIKELY B   WORST	other income still TBC	(3,421)	(3,421)	(3,421)	(3,421)	
Element of non-pay inflation reserve not required   1,025   1,025   875   47	SUB-TOTAL:	(8,945)	(10,146)	(10,146)	(17,677)	
Unallocated overhead reserves   960   96	MITIGATIONS IDENTIFIED (RAG rated)	BEST	LIKELY A	LIKELY B	WORST	
Unallocated overhead reserves   960   96	Element of non-pay inflation reserve not required	1.025	1.025	875	475	
Interest receivable above plan   100   1					960	
Further net gains (e.g balance sheet) above £2m plan target (6,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (7,853) (8,082) (16,142 (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652) (16,652) (16,652) (16,142 (16,652) (16,652) (16,652) (16,142 (16,652) (16,652) (16,142 (16,652)	Interest receivable above plan	100	100	100	C	
SUB-TOTAL:	Further net gains (e.g balance sheet) above £2m plan target	208	208	129	100	
### FURTHER MITIGATIONS TBC (RAG rated)  ### 2024/25 Pay award funding assumptions Additional LLR ICB funding above basic CUF methodology (TBC)  ### Local Authority uplift still tbc ### Local Auth		(6.652)	(7.853)	(8.082)	(16.142)	
2024/25 Pay award funding assumptions   Additional LLR ICB funding above basic CUF methodology (TBC)   1,971   1,626   0				,		
Additional LLR ICB funding above basic CUF methodology (TBC)  Local Authority uplift still tbc  Local Authority uplift still tbc  BEE uplift still tbc  Sepon 590 590 443 29  Other mitigations  IT VAT provisions release  To VAT provisions release  Further provisions release ont already assumed above  Further provisions release  Pursue water rates rebate  Pursue water rates rebate  Potential additional income streams  Charlet directorate improvement  Further slippage  Enabling mitigations (accruals release etc)  Additional capital creditors (£600k already assumed against nrec gains target)  Additional capital creditors (urgent fill)  Stapleford lease gain £500k - unlikely but still tbc  NET MITIGATED RISK ASSUMPTION:  1,971 1,626 0  656 656 328  1,972 1,626 0  1,900 443 29  1,900 1,900 91  1,900 1,900 91  1,900 1,900 91  1,900 91  1,900 1,900 91  1,900 91	FURTHER MITIGATIONS TBC (RAG rated)	BEST	LIKELY A	LIKELY B	WORST	
Cocal Authority uplift still tbc	2024/25 Pay award funding assumptions					
Section   Sect	Additional LLR ICB funding above basic CUF methodology (TBC)	1,971	1,626	0	C	
Other mitigations         IT VAT provisions release       2,100       1,900       1,900       91         Further provisions release not already assumed above       575       575       575         Deferred income release       312       312       312         Pursue water rates rebate       200       200       200         Potential additional income streams       650       650       150         Other directorate improvement       180       180       0         Further slippage       300       300       200         Enabling mitigations (accruals release etc)       251       251       251         Additional capital creditors (£600k already assumed against nrec gains target)       288       288       288         Other minor gains       325       325       325       225         Changes to bank incentives (urgent fill)       50       0       0         Stapleford lease gain £500k - unlikely but still tbc       500       0       0         NET MITIGATED RISK ASSUMPTION:       2,296       0       (3,210)       (14,928)	Local Authority uplift still tbc	656	656	328	C	
17 VAT provisions release   2,100   1,900	HEE uplift still tbc	590	590	443	295	
Further provisions release not already assumed above 575 575 575  Deferred income release 312 312 312  Pursue water rates rebate 200 200 200  Potential additional income streams 650 650 150  Other directorate improvement 180 180 0  Further slippage 300 300 200  Enabling mitigations (accruals release etc) 251 251 251  Additional capital creditors (£600k already assumed against nrec gains target) 288 288 288  Other minor gains 325 325 225  Changes to bank incentives (urgent fill) 50 0 0  Stapleford lease gain £500k - unlikely but still tbc 500 0 0  NET MITIGATED RISK ASSUMPTION: 2,296 0 (3,210) (14,928)	Other mitigations					
Deferred income release 312 312 312 312 312 312 312 312 312 312	IT VAT provisions release	2,100	1,900	1,900	919	
Pursue water rates rebate 200 200 200 200 200 200 200 200 200 20	Further provisions release not already assumed above	575	575	575	C	
Potential additional income streams 650 650 150 Other directorate improvement 180 180 0 Further slippage 300 300 200 Enabling mitigations (accruals release etc) 251 251 251 Additional capital creditors (£600k already assumed against nrec gains target) 288 288 288 Other minor gains 325 325 225 Changes to bank incentives (urgent fill) 50 0 0 Stapleford lease gain £500k - unlikely but still tbc 500 0 0  NET MITIGATED RISK ASSUMPTION: 2,296 0 (3,210) (14,928)	Deferred income release	312	312	312	c	
Other directorate improvement       180       180       0         Further slippage       300       300       200         Enabling mitigations (accruals release etc)       251       251       251         Additional capital creditors (£600k already assumed against nrec gains target)       288       288       288         Other minor gains       325       325       225         Changes to bank incentives (urgent fill)       50       0       0         Stapleford lease gain £500k - unlikely but still tbc       500       0       0         NET MITIGATED RISK ASSUMPTION:       2,296       0       (3,210)       (14,928)	Pursue water rates rebate	200	200	200	(	
Further slippage 300 300 200 Enabling mitigations (accruals release etc) 251 251 251 Additional capital creditors (£600k already assumed against nrec gains target) 288 288 288 Other minor gains 325 325 225 Changes to bank incentives (urgent fill) 50 0 0 Stapleford lease gain £500k - unlikely but still tbc 500 0 0  NET MITIGATED RISK ASSUMPTION: 2,296 0 (3,210) (14,928)	Potential additional income streams	650	650	150	(	
Further slippage 300 300 200 Enabling mitigations (accruals release etc) 251 251 251 Additional capital creditors (£600k already assumed against nrec gains target) 288 288 288 Other minor gains 325 325 225 Changes to bank incentives (urgent fill) 50 0 0 Stapleford lease gain £500k - unlikely but still tbc 500 0 0  NET MITIGATED RISK ASSUMPTION: 2,296 0 (3,210) (14,928)	Other directorate improvement	180	180	0	(	
Enabling mitigations (accruals release etc)  Additional capital creditors (£600k already assumed against nrec gains target)  Other minor gains  Changes to bank incentives (urgent fill)  Stapleford lease gain £500k - unlikely but still tbc  NET MITIGATED RISK ASSUMPTION:  251  251  251  251  252  288  288  288	·	300	300	200	(	
Additional capital creditors (£600k already assumed against nrec gains target)  Other minor gains  Changes to bank incentives (urgent fill)  Stapleford lease gain £500k - unlikely but still tbc  NET MITIGATED RISK ASSUMPTION:  288  288  288  288  288  280  325  325  325  0  0  0  0  10  114,928					(	
Other minor gains  Changes to bank incentives (urgent fill)  Stapleford lease gain £500k - unlikely but still tbc  NET MITIGATED RISK ASSUMPTION:  2,296  0 (3,210) (14,928)	Additional capital creditors (£600k already assumed against nrec gains target)				(	
Changes to bank incentives (urgent fill)  Stapleford lease gain £500k - unlikely but still tbc  NET MITIGATED RISK ASSUMPTION:  2,296  0 (3,210) (14,928)	, , , , , , , , , , , , , , , , , , , ,				(	
Stapleford lease gain £500k - unlikely but still tbc 500 0 0  NET MITIGATED RISK ASSUMPTION: 2,296 0 (3,210) (14,928)						
NET MITIGATED RISK ASSUMPTION: 2,296 0 (3,210) (14,928	,					
					`	
Net mitigated 24/25 pay award funding pressure included above: (204) (549) (2,650) (3,126	NET MITIGATED RISK ASSUMPTION:	2,296	0	(3,210)	(14,928)	
	Net mitigated 24/25 pay award funding pressure included above:	(204)	(549)	(2,650)	(3,126)	



# Appendix I - Directorate expenditure run-rates, forecast & actual

The pay run-rate shows the impact of the pay award arrears in month7, and the subsequent increase in monthly pay costs thereafter.







# Trust Board 26/11/2024

# **Month 7 Trust finance report**

# **Purpose of the Report**

• To provide an update on the Trust financial position.

# **Proposal**

• The Trust Board is recommended to review the summary financial position and accept the reported year to date financial performance.

**Decision required: N/A** 

**Governance table** 

For Board and Board Committees:		
	Oleman March Director (Figure 0	
Paper sponsored by:	Sharon Murphy, Director of Finance &	
	Performance	
Paper authored by:	Chris Poyser - Head of Corporate Finance; Jackie	
	Moore - Financial Contro	ller
Date submitted:	15/11/2024	
State which Board Committee or other forum	Regular report issued to Accountability Framework	
within the Trust's governance structure, if	Meeting, Executive Management Board, Finance &	
any, have previously considered the	Performance Committee and Trust Board meeting.	
report/this issue and the date of the relevant		
meeting(s):		
If considered elsewhere, state the level of		
assurance gained by the Board Committee		
or other forum i.e., assured/ partially assured		
/ not assured:		
State whether this is a 'one off' report or, if	Monthly update reports	
not, when an update report will be provided		
for the purposes of corporate Agenda		
planning		
LPT strategic alignment:	Great Health Outcomes	
	Great Care	
	Great Place to Work	
	Part of the Community	
CRR/BAF considerations:	List risk number and title	BAF risk 3: Inadequate
	of risk	control, reporting and
		management of the
		Trust's 2024/25
		financial position could
		mean we are unable to
		deliver our financial plan
		and adequately
		contribute to the LLR
		•



	system plan, resulting in a breach of LPT's statutory duties and financial strategy (including LLR strategy).
Is the decision required consistent with LPT's risk appetite:	N/A
False and misleading information (FOMI) considerations:	N/A
Positive confirmation that the content does not risk the safety of patients or the public	It does not
Equality considerations:	N/A