

**2<sup>nd</sup> Line of Assurance** – Strategic, Trust Compliance, Corporate Governance, Approvals, System Oversight.

**1<sup>st</sup> Line of Assurance** – Operational, Departmental Controls, Quality and Clinical Governance. This includes directorate governance meetings and the feed into the corporate delivery group structure.

**Level 1b Executive Leadership**  
Provides strategic leadership, holds to account for delivery, unblocks and assists with problem solving.

**Level 1 Assurance Committees**  
Receives assurance, provides challenge and strategic leadership, holds to account for performance and standards. Provides assurance to the Trust Board.

**Level 2 Delivery Groups**  
Seeks assurance, provides challenge and leadership on specific issues, escalates risks and issues to the executive leadership team, provides assurance to the level 1. Translates the operational to the strategic

**Level 3 and 3b Delivery Groups**  
Reviews governance and operational risk at directorate or local level. Provides information and assurance to the Directorate Management Teams and the level 2 delivery groups. Escalates risks and emerging issues.

Trust Board of Directors

- Audit and Risk Committee
- Quality and Safety Committee
- Charitable Funds Committee
- Finance and Performance Committee
- Nominations Remuneration Committee
- People and Culture Committee
- Committees In Common / Joint Working Group

- Quality Forum
- Safeguarding Groups
- Mental Health Act Delivery Group
- Health and Safety Committee
- Collaborative & Commissioning Group
- Data Privacy and Data Quality
- Capital Management
- Estates and Medical Equipment
- Transformation and QI
- IM&T Committee

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|----------------------------------|--------------------------------------|------------------------------------|--------------------------------|
| End of Life Steering Group       | Complaints Review Group              | Patient Safety & Improvement Group | Weekly Alerts Review (3b)      |
| Patient & Carer Experience Group | Learning from Deaths Group           | Nutrition & Hydration Group        | Incident Oversight Group (3b)  |
| Sexual Safety Group              | Self-Harm & Suicide Prevention Group | ECT Tx Steering Group              | Water Safety (3b)              |
| Clinical Effectiveness Group     | Medication Management Group          | Deteriorating Patient              | Decontamination Group (3b)     |
| Pressure Ulcer Group             | Medical Devices                      | Ligature Group                     | Clinical Waste Management (3b) |
| Least Restrictive Practice Group | Falls Prevention Group               | IPC                                | Ventilation (3b)               |
| Staff Safety & Security Group    | Medical Gases                        | EPRR Working Group                 |                                |
| Moving and Handling              | Electrical Safety                    | Waste Management                   |                                |
| SNOMED Group                     |                                      |                                    |                                |
| Strategic Property Group         |                                      |                                    |                                |
| Enhancing Value Group            |                                      |                                    |                                |
| IM&T Delivery Group              |                                      |                                    |                                |
| Training and Education           | EDI                                  | Clinical Education Forum           |                                |
| Medical Education                | Agency Reduction                     | Medical Continuing Prof Dev        |                                |
| Grow our Own                     | Staff Partnership Forum              | Professional Standards             |                                |
| Recruitment Gold Call            | International Recruitment            |                                    |                                |

- Strategic Executive Board
- Executive Management Board
- Accountability Framework Meeting

- Quality and Regulation Excellence Joint
- Armed Forces Group
- Clinical Reference Group
- Directorate Management Teams
- Access Delivery Group

- Quality and Regulation Excellence Sub
- Directorate Governance Meetings