***Level 1 Assurance Committees*** *Receives assurance, provides challenge and strategic leadership, holds to account for performance and standards. Provides assurance to the Trust Board.*

***Level 1b Executive Leadership*** *Provides strategic leadership, holds to account for delivery, unblocks and assists with problem solving.*

***1st Line of Assurance*** *– Operational, Departmental Controls, Quality and Clinical Governance. This includes directorate governance meetings and the feed into the corporate delivery group structure.*

***2nd Line of Assurance*** *– Strategic, Trust Compliance, Corporate Governance, Approvals, System Oversight*

***Level 2 Delivery Groups*** *Seeks assurance, provides challenge and leadership on specific issues, escalates risks and issues to the executive leadership team, provides assurance to the level 1. Translates the operational to the strategic*

***Level 3 and 3b Delivery Groups*** *Reviews governance and operational risk at directorate or local level. Provides information and assurance to the Directorate Management Teams and the level 2 delivery groups. Escalates risks and emerging issues.*

Enhancing Value Group

Strategic Property Group

Finance and Performance Committee

Safeguarding Group

Mental Health Act Delivery Group

End of Life Steering Group

Directorate Governance Meetings

Clinical Reference Group

Audit and Risk Committee

Nominations & Remuneration Committee

Charitable Funds Committee

Quality and Safety Committee

Workforce Development Group

Access Delivery Group

Directorate Management Teams

Accountability Framework Meeting

Quality and Regulation Excellence Sub Joint Group

Quality and Regulation Excellence Joint Group

EMB CIP Group

Armed Forces Group

Executive Management Board

Strategic Executive Board

Reasonable Adjustments

International Recruitment

Workforce Planning Group

Clinical Education Forum

Medical Continuing Prof Dev

Professional Standards

Agency Reduction

EDI

Staff Partnership Forum

Recruitment Gold Call

Grow our Own

Medical Education

Training and Education

SNOMED Group

IM&T Delivery Group

IM&T Committee

Transformation and QI

Estates and Medical Equipment

Capital Management

Data Privacy and Data Quality

Collaborative & Commissioning & Contracting Group

People and Culture Committee

Trust Board of Directors

Waste Management

Electrical Safety

EPRR Working Group

Medical Gases

Moving and Handling

Staff Safety & Security Group

Health and Safety Committee

Quality Forum

IPC

Water Safety (3b)

Ventilation (3b)

Clinical Waste Management (3b)

**Patient & Carer Experience Group**

Complaints Review Group

Decontamination Group (3b)

Incident Oversight Group (3b)

Weekly Alerts Review (3b)

ECT Tx Steering Group

Patient Safety & Improvement Group

Medicines Management Group

Deteriorating Patient

Ligature Group

Least Restrictive Practice Group

Clinical Effectiveness Group

Medical Devices

Nutrition & Hydration Group

Sexual Safety Group

Falls Prevention Group

Self-Harm & Suicide Prevention Group

Pressure Ulcer Group

Learning from Deaths Group

Safety Forum